

## ENERGY & CARBON POLICY STATEMENT

Network Rail runs, maintains and develops Britain's rail tracks, signalling, bridges, tunnels, level crossings and many key stations. Energy use and availability is critical to the running of the railway and our Vision of delivering "A better railway for a better Britain" cannot be achieved without it. However we have a responsibility to conduct our operations in a sustainable manner and so reducing energy use is central to that duty.

We are committed to achieving our target of reducing carbon emissions by 11% over the course of Control Period 5, from our CP4 exit position. Our commitment to reducing energy consumption and carbon emissions is underpinned by our Energy & Carbon Strategy and will be supported by wide-ranging supporting strategies and plans throughout our business units. This policy relates to energy use across Network Rail's non-traction portfolio, excluding fleet fuel and covers the remainder of Control Period 5 (2016-2019). It will be reviewed in 2019 in preparation for commencement of Control Period 6.

We will comply with all applicable legal requirements which relate to energy and carbon aspects and where practicable apply accepted best practice in energy management.

We commit to:

- Increase the energy efficiency of our estate;
- Improve operational energy and carbon efficiency through a framework of formal programmes of energy and carbon saving measures, working with third parties where appropriate to introduce innovation in this area;
- Review our objectives and energy performance regularly and seek continual improvement through applying the principles of Energy Management System ISO50001;
- Make available adequate resources and information to achieve our energy objectives;
- Communicate this policy to all our staff and share our policy and commitment to energy reduction with our stakeholders;
- Encourage energy efficiency throughout our workforce and good energy and carbon management in our supply chain;
- Be transparent, measure and publish information on energy use, and greenhouse gas emissions and our performance against our regulated targets annually;
- Encourage all business units to adopt more stretching aspirational targets than those which we are regulated against to drive activity and foster a low carbon culture.
- Examine our options with regard to the use of low-carbon energy sources across our estate.
- Encourage low-carbon design and use of whole-life costing techniques to future-proof our development activities.

These elements complement our Sustainable Development Key Principles and Environment Policy.

Mark Carne  
Chief Executive Officer