

# BCR Vision

<b>Organisational Imperative</b> – why is this needed?	<p>Without improving the control framework for managing risk, NR's ability to deliver its committed safety, performance and efficiency targets in CP5 will be significantly compromised.</p> <p>The Network Rail control (standards) framework:</p> <ul style="list-style-type: none"><li>• Has evolved over time, mainly in response to incidents. Roles and responsibilities have not been clearly reflected. As a result, it does not provide an effective line of sight to the management of risk</li><li>• Is overly prescriptive in nature, consistent with the legacy culture of the rail industry. As a result, the framework is complex, restrictive and onerous to comply with.</li></ul>
<b>Vision</b> – what is the outcome?	<ul style="list-style-type: none"><li>• To deliver safety and performance improvement through implementing a systematic control framework to understand and manage risk across our business.</li><li>• All staff, contractors and suppliers will have transitioned to the new Business Critical Rules control framework enabling risks to be managed in a safer, simpler and more effective way.</li><li>• <b>Safer</b>, because we deploy more of our resources to prevent, where possible, key risk exposures from materialising whilst continuing to respond effectively when they do</li><li>• <b>Simpler</b>, because we understand how we contribute to managing key risks effectively on a day to day basis and what the implications are if we fail to do so</li><li>• More effective because we make informed judgements and plan and tailor our work more effectively so that our local risks are managed in the most appropriate way.</li></ul>
<b>Solution</b> – how will we deliver this?	<p>We will improve the existing standards framework with a simplified, risk-based control framework.</p> <p>Specifically we will:</p> <ul style="list-style-type: none"><li>• Develop a suite of products that the business wants to use to help it manage its risks (including safety, financial and reputational risks)</li><li>• Equip our workforce to ensure it can apply consistently the control framework</li><li>• Define accountable owners for end to end processes and provide them with the information they need to carry out their work effectively</li><li>• Use technology to improve and simplify access to relevant information</li><li>• Develop an assurance regime that promotes continuous improvement</li><li>• Produce a phased roll out targeting defined asset and business areas</li><li>• Support the business through the change to ensure readiness</li></ul>