

BCR Vision

Organisational Imperative – why is this needed?	<p>Without improving the control framework for managing risk, NR's ability to deliver its committed safety, performance and efficiency targets in CP5 will be significantly compromised.</p> <p>The Network Rail control (standards) framework:</p> <ul style="list-style-type: none">• Has evolved over time, mainly in response to incidents. Roles and responsibilities have not been clearly reflected. As a result, it does not provide an effective line of sight to the management of risk• Is overly prescriptive in nature, consistent with the legacy culture of the rail industry. As a result, the framework is complex, restrictive and onerous to comply with.
Vision – what is the outcome?	<ul style="list-style-type: none">• To deliver safety and performance improvement through implementing a systematic control framework to understand and manage risk across our business.• All staff, contractors and suppliers will have transitioned to the new Business Critical Rules control framework enabling risks to be managed in a safer, simpler and more effective way.• Safer, because we deploy more of our resources to prevent, where possible, key risk exposures from materialising whilst continuing to respond effectively when they do• Simpler, because we understand how we contribute to managing key risks effectively on a day to day basis and what the implications are if we fail to do so• More effective because we make informed judgements and plan and tailor our work more effectively so that our local risks are managed in the most appropriate way.
Solution – how will we deliver this?	<p>We will improve the existing standards framework with a simplified, risk-based control framework.</p> <p>Specifically we will:</p> <ul style="list-style-type: none">• Develop a suite of products that the business wants to use to help it manage its risks (including safety, financial and reputational risks)• Equip our workforce to ensure it can apply consistently the control framework• Define accountable owners for end to end processes and provide them with the information they need to carry out their work effectively• Use technology to improve and simplify access to relevant information• Develop an assurance regime that promotes continuous improvement• Produce a phased roll out targeting defined asset and business areas• Support the business through the change to ensure readiness